### EVOLUTION OF UTILITY REGULATION IN THE DISTRICT OF COLUMBIA 1913-2013

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## Centennial Anniversary Symposium and Celebration

Kellogg Conference Center at Gallaudet University

Friday, March 15, 2013

Washington, DC



## Public Service Commission of the District of Columbia

Public Service for a Century

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## Public Service Commission of the District of Columbia

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#### FOUR ERAS OF UTILITY REGULATION IN THE DISTRICT

1. 1913 – 1926 - Formative Years

President Appointed Three PUC Commissioners who were also members of the DC Board of Commissioners Valuation Studies of Rate Base Struggles with the Utility Companies Established Regulations

2. 1927 - 1954 - Traditional Regulation

President Appointed Two PUC Commissioners Who Were Not DC Commissioners; Third PUC Commissioner was also DC Engineer Commissioner Transportation Dominated the Agenda Non-Transportation Cases were Mostly Rate and Financing Cases Electric and Gas Rates Set Using Sliding Scale Arrangement

3. 1955 – 1974 - <u>Modern Regulation</u>

President Appointed Mayor-Commissioner and Deputy Mayor-Commissioner and the Mayor-Commissioner Appointed One PSC Commissioner to Replace the Engineer Commissioner Securities Regulation was Added & Name Changed to Public Service Commission in 1964 and Bus & Streetcar Regulation Eliminated in 1965
Expansion of Topics and Issues beyond Rates and Financing Cases
Revenue Requirement Formula Utilized in Rate Cases

4. 1975 -2013 - <u>Universal Service Under Economic Regulation</u>

Home Rule Act Allowed Elected Mayor to Appoint Three Commissioners and Subsequently Chairpersons (1984) Interstate Bus Jurisdiction Eliminated in 1979

**Economic Pricing Guided Rate Setting** 

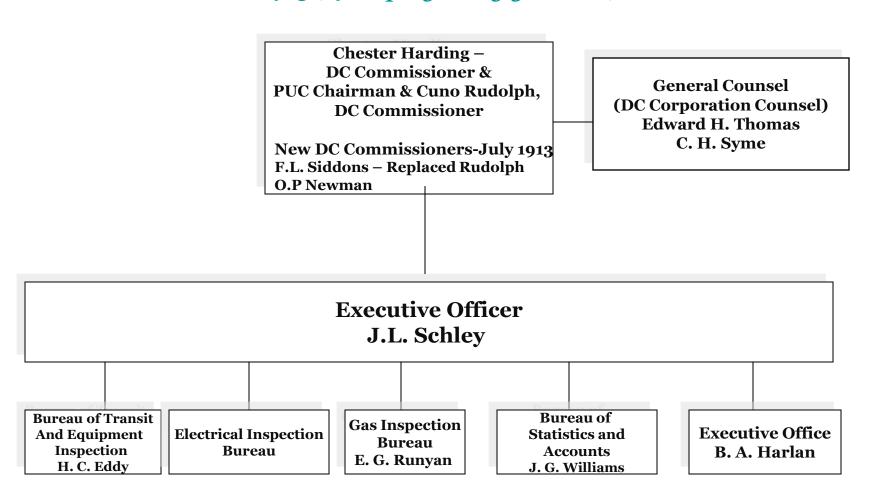
Low-Income Discount Programs Approved and Implemented

**Competition Fostered** 

Energy Conservation, Energy Efficiency, and Renewable Energy Promoted

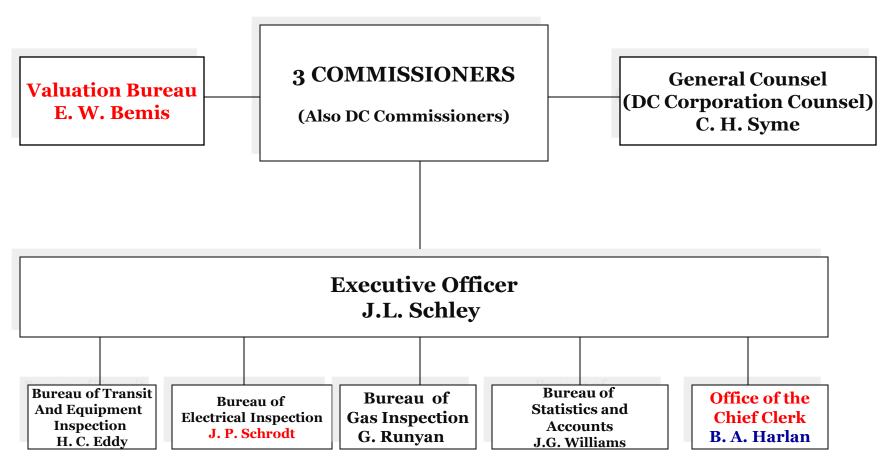
Reliability and Quality of Service Are Major Issues

# ORGANIZATIONAL STRUCTURE PUBLIC UTILITIES COMMISSION OF THE DISTRICT OF COLUMBIA 1913 (19 employees by year-end)



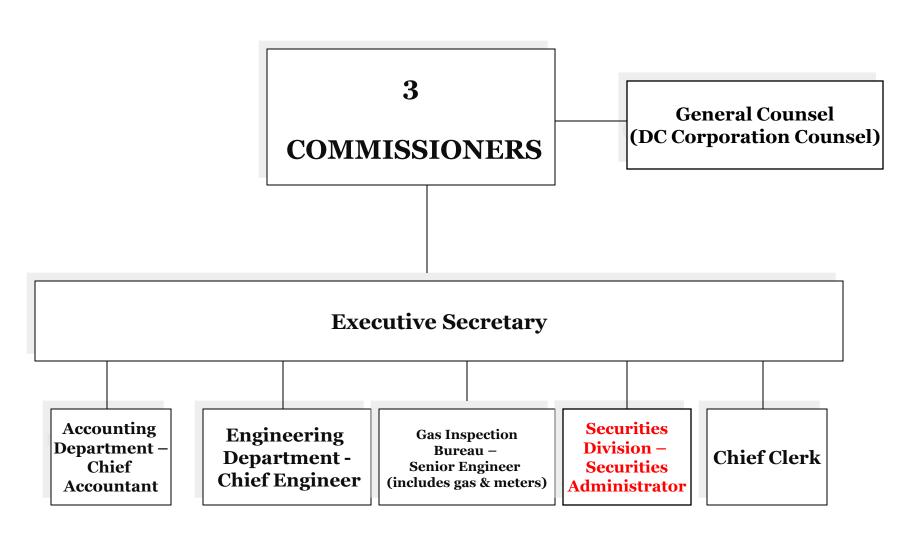
#### PUBLIC UTILITIES COMMISSION OF THE DISTRICT OF COLUMBIA

1914 – 1915 (100 employees by year-end)

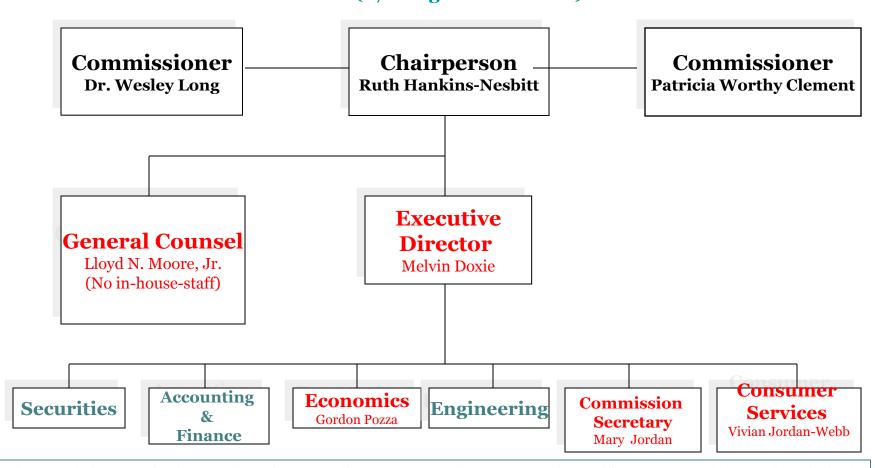


### PUBLIC SERVICE COMMISSION OF THE DISTRICT OF COLUMBIA 1964

(15-20 Budgeted Positions)



## PUBLIC SERVICE COMMISSION OF THE DISTRICT OF COLUMBIA 1980 (27 Budgeted Positions)



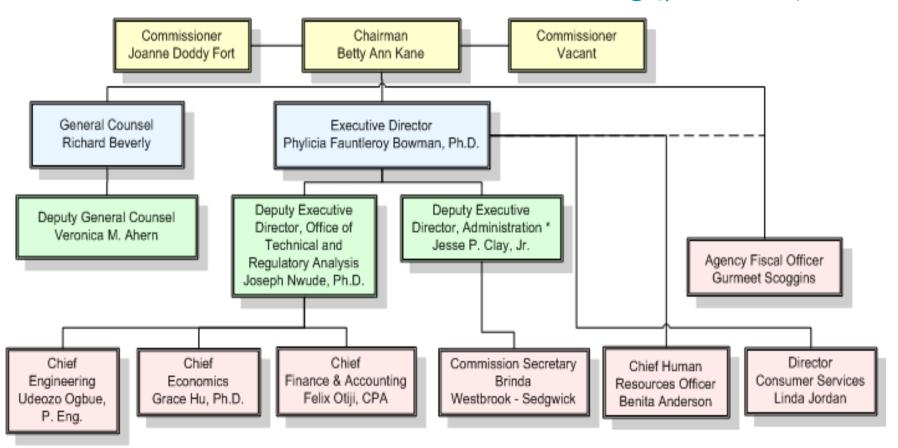
The Commission moved to the Old City Hall at 451 Indiana Avenue, NW in 1980. Several new offices were created in 1980 (in red above). The first in-house General Counsel was Lloyd N. Moore, Jr. He was the first General Counsel who was not the D.C. Corporation Counsel. Mel Dixie was the first Executive Director and his new office handled administrative matters such as personnel, budget, and procurement. Gordon Pozza was the first Director of the Office of Economics. The first Director of the Office of Commission Secretary was Mary Jordan. The Office of Consumer Services (OCS) was established to implement the new Consumer Bill of Rights. The first OCS Director was Vivian Jordan-Webb.

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## PUBLIC SERVICE COMMISSION OF THE DISTRICT OF COLUMBIA

ORGANIZATIONAL STRUCTURE 2013 (72.6 FTEs)



<sup>\*</sup>Staff includes the Chief Information Technology Officer

### District of Columbia Public Service Commission

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#### **PERSONNEL MILESTONES**

Milestone	Name	Dates
First PUC Commissioner/Chairman/ DC Board of Commissioners	Chester Harding	1913-1914
First Female Employee	Blanche Miller	1913-1914
First Female Commissioner	Mable Boardman	1920-1921
First PUC Commissioner not Member of DC Board of Commissioners	John Childress	1927-1929
Longest Serving Chairman	James Flanagan	1942-1953
First African American Commissioner/Chairman	George E.C. Hayes	1955-1961
First African American Staff Member	W.H.H. Terrell	1919? -1933
Last Engineer Commissioner/Member of DC Board of Commissioners	Robert E. Mathe	1966-1971
First Commissioner/Chairperson appointed by First Elected Mayor & Second Female Commissioner	Ruth Hankins-Nesbitt	1975-1989
First Mayoral-Appointed Chairman	Patricia M. Worthy	1984-1991
Longest-Serving Commissioner	Agnes Alexander Yates	1993-2008
First Latino Commissioner/Chairman	Angel Cartagena	2000-2003

## Public Service Commission of the District of Columbia

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#### 1913 -- SAMPLE SALARIES OF PUC EMPLOYEES

<u>Title</u>	Monthly -\$	<u> Annual - \$</u>
Accountant/Statistician	250	3,000
Engineer	210	2,520
Statistical Clerk	116.66	
Inspector	110	1,320
Stenographer & Clerk	90	1,080
Messenger	50	600
Ranges		
Inspectors	60-125	720-1,500
Clerks	50-75	600-900
Inspectors at the end of 1913		
Inspectors	85-125	1,020 - 1,500

#### 1914 -- SAMPLE SALARIES OF VALUATION BUREAU

Director of the Bureau	100 per day	26,400
Agents	100 – 200 per month	1,200 - 2,400
Helpers	1.50 per day	400
Computers		

Sources: DC PSC Orders 1913-1914.

# Public Service Commission of the District of Columbia

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#### **CURRENT EMPLOYEES**



**DIVERSITY OF CURRENT 65 PSC STAFF** 

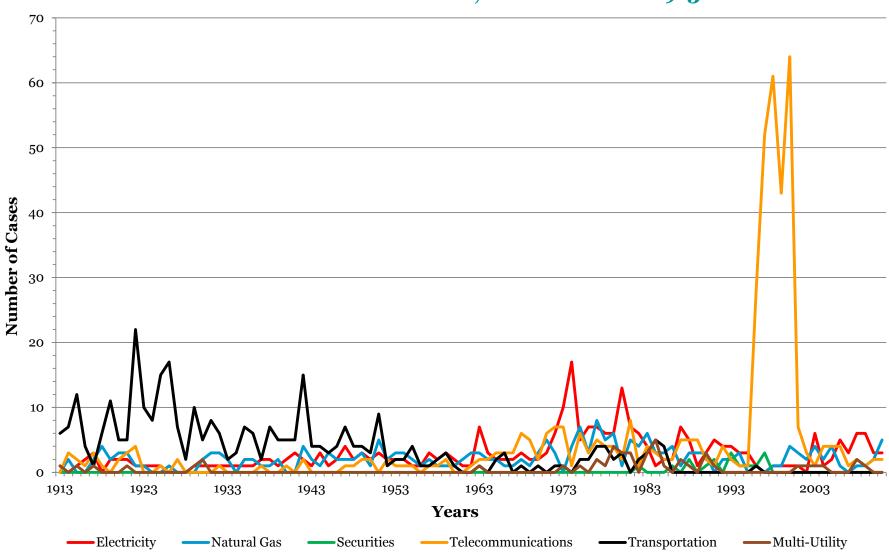
Category	Number	Percentage
Men	35	54
Women	30	46
Black	45	69
White	15	23
Asian	5	8
Foreign Born	16	25

#### **10 Countries**

Costa Rica India Jamaica Kenya Mali Nigeria Philippines Russia Taiwan Venezuela

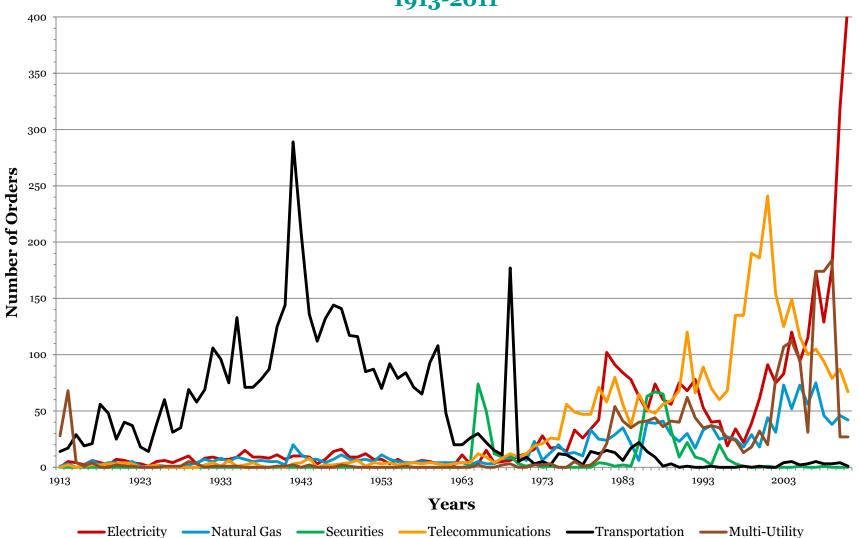
Source: DCPSC

#### FORMAL CASES OPENED, BY INDUSTRY 1913-2011

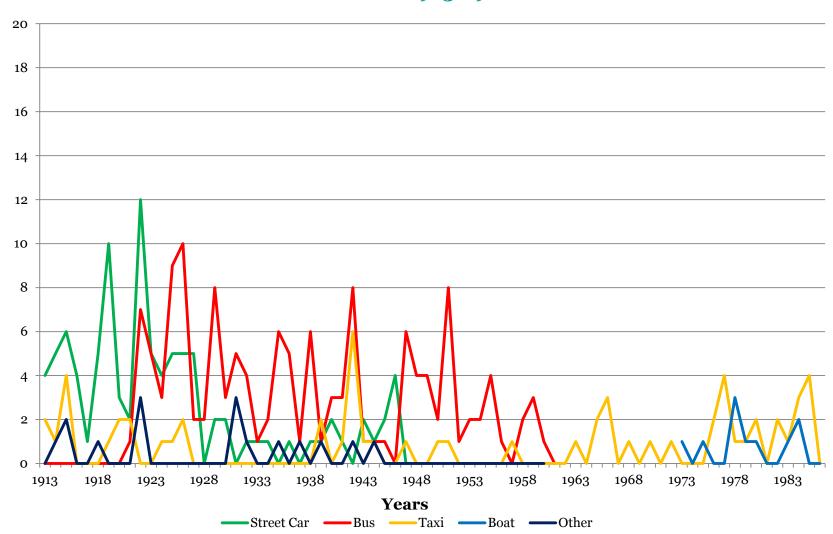


Source: Index of Formal Cases (1913 to date) available on Public Service Commission of the District of Columbia's website at http://www.dcpsc.org.

### COMMISSION ORDERS, BY INDUSTRY 1913-2011

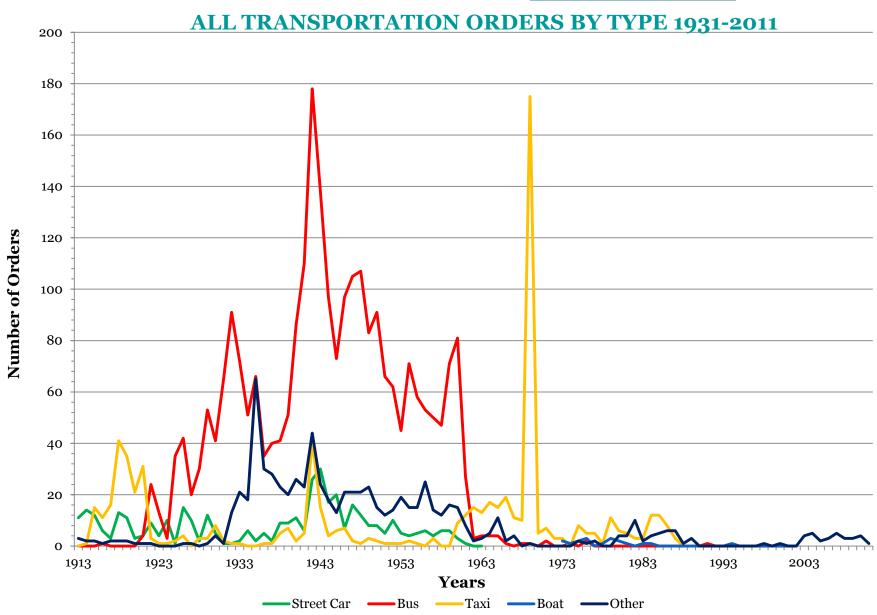


### TRANSPORTATION FORMAL CASES OPENED, BY TYPE 1913-1986



Number of Cases

Source: Index of Formal Cases (1913 to date) available on Public Service Commission of the District of Columbia's website at http://www.dcpsc.org.





# Public Service Commission of the District of Columbia

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#### **RATE CASE DECISIONS** (Years Cases Were Opened)

#### **Three Utility Companies Combined**

Revenue Requirement - % Approved	33.19%
Rate of Return - % Approved	89.08%
Return on Equity - % Approved	88.45%
Average Duration of Rate Cases	12 months

#### Pepco (1948-2011)

Revenue Requirement - % Approved	31.8%
Rate of Return - % Approved	93.74%
Return on Equity - % Approved	89.40%
Average Duration of Rate Cases	13 months

#### WGL (1949-2006)

Revenue Requirement - % Approved	17.68%
Rate of Return - % Approved	91.15%
Return on Equity - % Approved	88.49%
Average Duration of Rate Cases	7 months

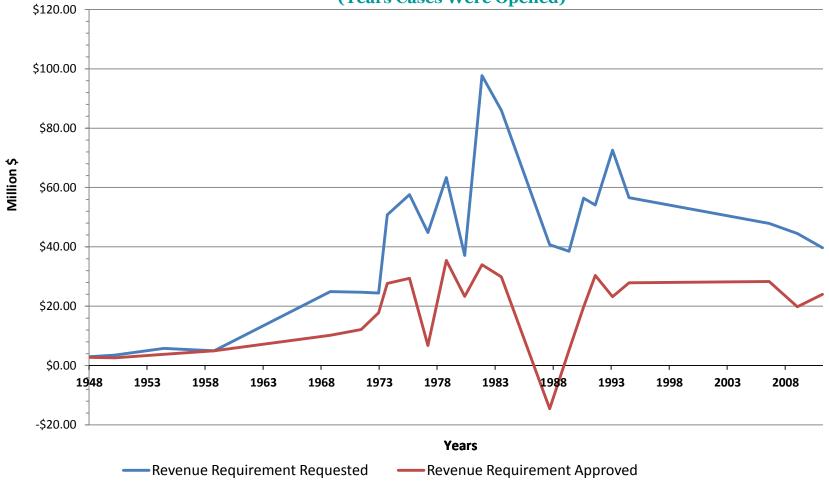
#### C&P/Bell Atlantic/Verizon (1947-1992)

Revenue Requirement - % Approved	57.9%
Rate of Return - % Approved	82.45%
Return on Equity - % Approved	89.477
Average Duration of Rate Cases	10 months

Source: Rate Case Orders (1913 to date) available on Public Service Commission of the District of Columbia's website at http://www.dcpsc.org.

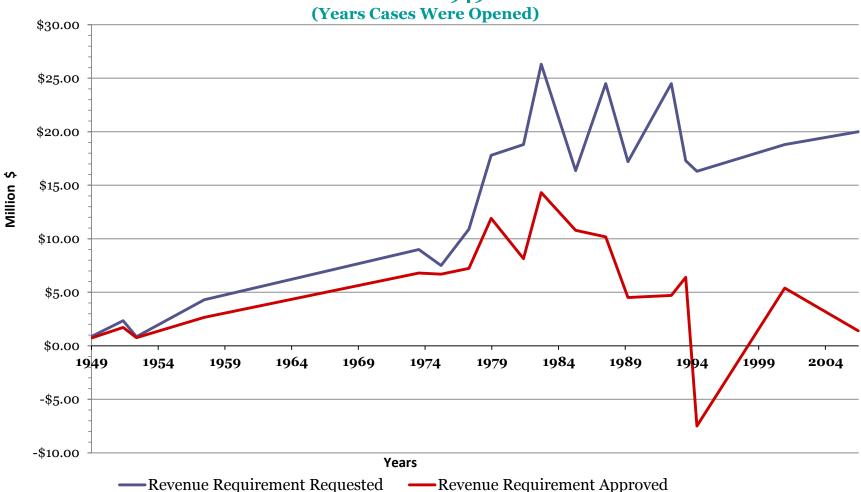
### PEPCO - REVENUE REQUIREMENT - REQUESTED AND APPROVED 1948 - 2011

(Years Cases Were Opened)



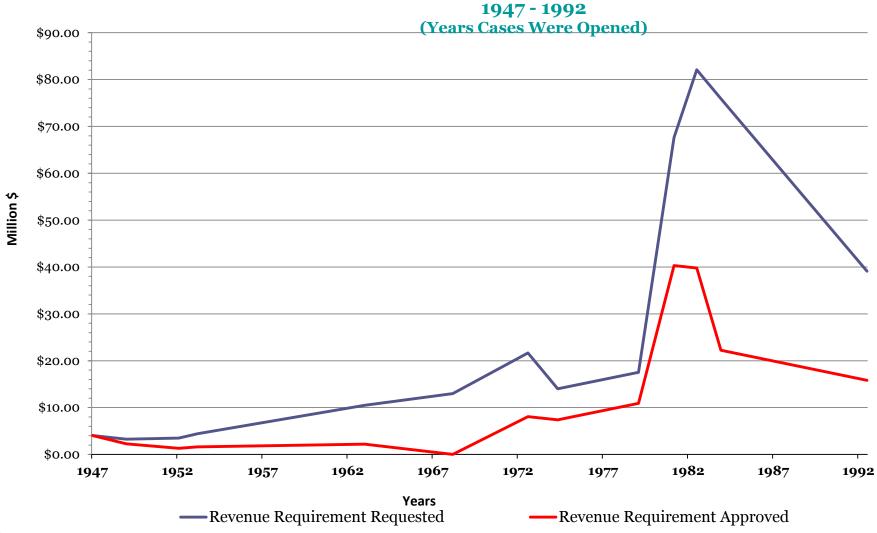
<sup>\*</sup>The lines between each point indicate gaps where data are not available

### WGL - REVENUE REQUIREMENT - REQUESTED AND APPROVED 1949 - 2006



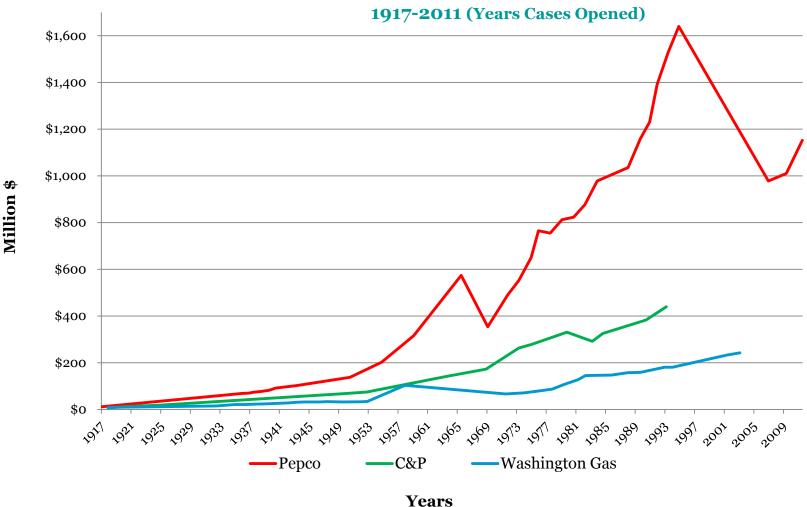
<sup>\*</sup>The lines between each point indicate gaps where data are not available.

#### C&P - REVENUE REQUIREMENT - REQUESTED AND APPROVED



<sup>\*</sup>The lines between each point indicate gaps where data are not available .

#### **ALL UTILITIES - RATE BASE APPROVED (Million \$)**

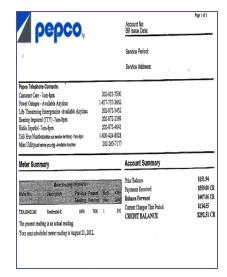


<sup>\*</sup>The lines between each point indicate gaps where data are not available.

#### MONTHLY RESIDENTIAL RATES 1913 & 2013

C&P	Pepco	WGL	
	<u>1913</u>		
\$4.00 per month	10 cents per kwh	8.5 cents per therm	
	<u>2013</u>		
<u>Verizon</u>			
\$13.78 per month	13.04 cents per kWh [3.8 cents (distribution) <sup>1</sup> 8.63 cents (generation) <sup>2</sup> .63 cents (transmission)] <sup>4</sup>	\$1.103 per therm [50 cents (distribution) 63 cents (WGL's PGC)] <sup>3</sup>	
MONTHLY LOW-INCOME DISCOUNT RATES			
	<u>1980s</u>		
Economy II (1985)	RAR <sup>5</sup> (1982)	RES 6(1987)	
\$4.00 with free 30 call allowance increase to 60 free calls	5.77 cents per kwh ed	4.6 cents per therm credit on first 150 therms per moni for 5 winter months	
	<u>2013</u>		
Economy II (since 199	2) RAD7	RES	
\$3.00 - <65 years of age \$1.00 - 65 + years of age Unlimited calls	9.30 cents per kwh [2.89 cents per kwh (distribution) 5.85 cents per kwh (generation) .57 cents per kwh (transmission)]	21.63 cents per therm (credi for 6 winter months plus a credit on PGC when it exceed 150% of 1997-1999 level.	





Account Number

Stolement Date: 7/11/12

Account Summary

ejment Received Jul 9

New Common

Specials and Promptions

Taxes, Fees and Other Charges

Total How Charges due by August 10, 2012

Amount Due by August 10, 2012

veri7on

Review Your Account

to review your account?

Check Your Home On The Go

Online LLC, VA DUCS# 11-8657.

Build Your Own Bondle Build the period entertainment bundle that its any budget. Choose the TV package with DIFECTVIS that

Old you know you could be eligible for savings on Yerizon services? Call us at 1—888—608—7526 loday

Stay connected with your home anytime, from nearly anywhere will edition Home Monitoring and Caretoli

Use your PC, compatible emartations or tablet. Call

1-688-337-7814. Plans just \$9.09/no. Equipment charges, taxes and fixes apply. Service by Vertican

fits your needs, then pick an internet speed & calling plan. Call 1-888-909-7526 or visit vericos.com valuespeed to build your over bundle.

Dun Dale

<sup>&</sup>lt;sup>2</sup> Market-based

<sup>3</sup> Market-based

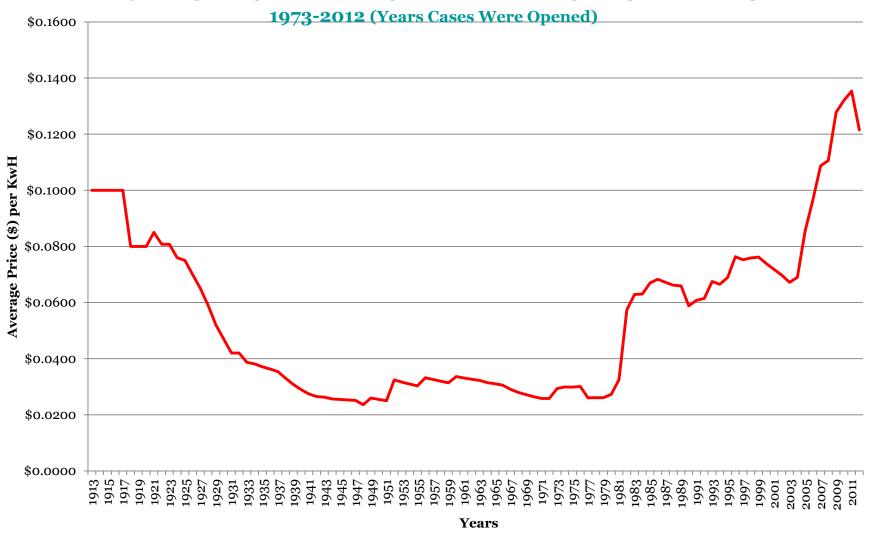
<sup>&</sup>lt;sup>4</sup> Set by FERC

<sup>5</sup> Residential Aid Rider

<sup>&</sup>lt;sup>6</sup> Residential Essential Services

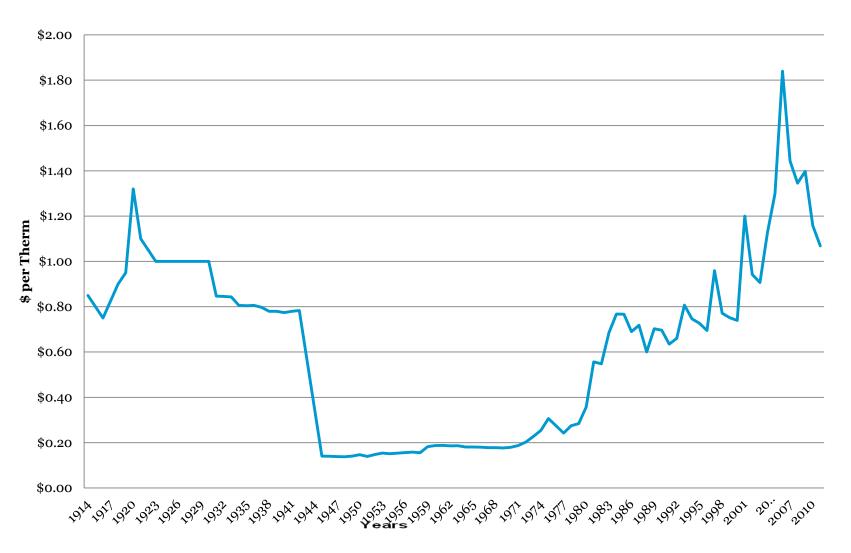
<sup>&</sup>lt;sup>7</sup> Residential Aid Discount

#### AVERAGE MONTHLY RESIDENTIAL ELECTRICITY RATES



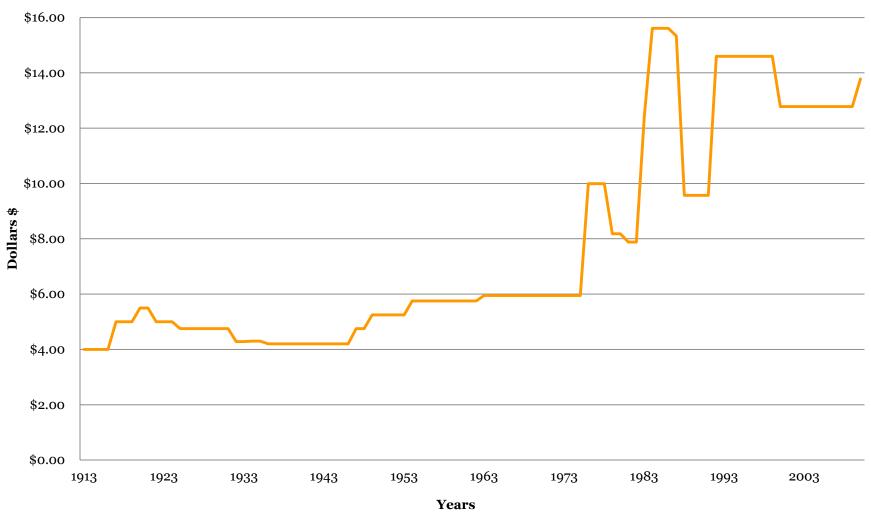
#### AVERAGE MONTHLY RESIDENTIAL WINTER GAS RATES

1914 -2011 (Years Cases Were Opened)

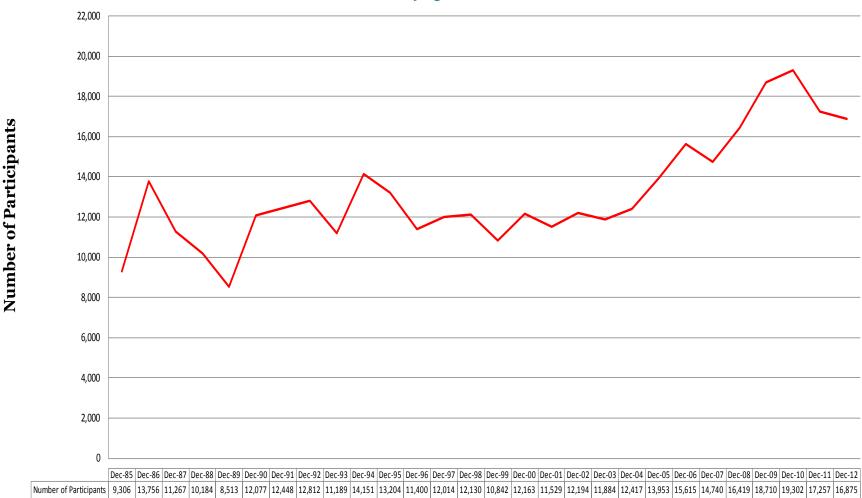


### AVERAGE C&P/BELL ATLANTIC/VERIZON MONTHLY RESIDENTIAL SINGLE LINE FLAT RATES

1913-2012 (Years Cases Were Opened)

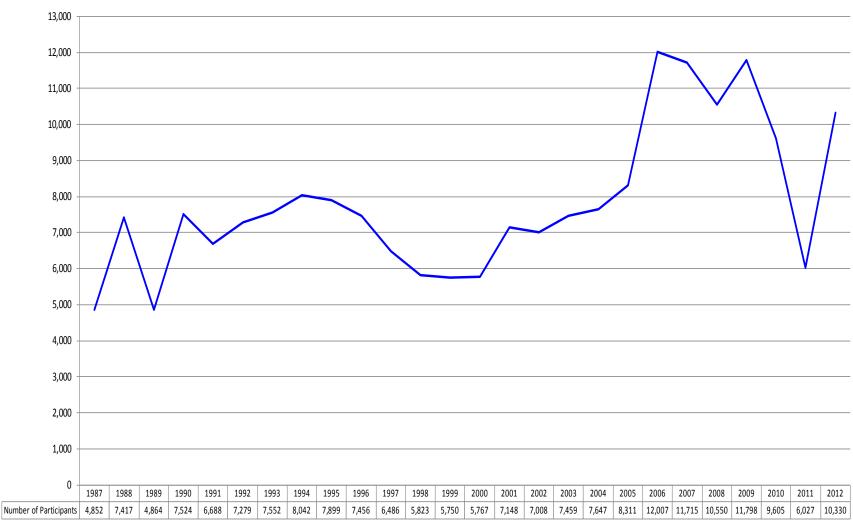


#### PARTICIPATION IN PEPCO'S LOW-INCOME RESIDENTIAL AID DISCOUNT (RAD) PROGRAM 1985-2012



Source: Pepco's and DC Energy Office's Reports filed in F.C. No. 813 and available on Public Service Commission of the District of Columbia's website at <a href="http://www.dcpsc.org">http://www.dcpsc.org</a>.

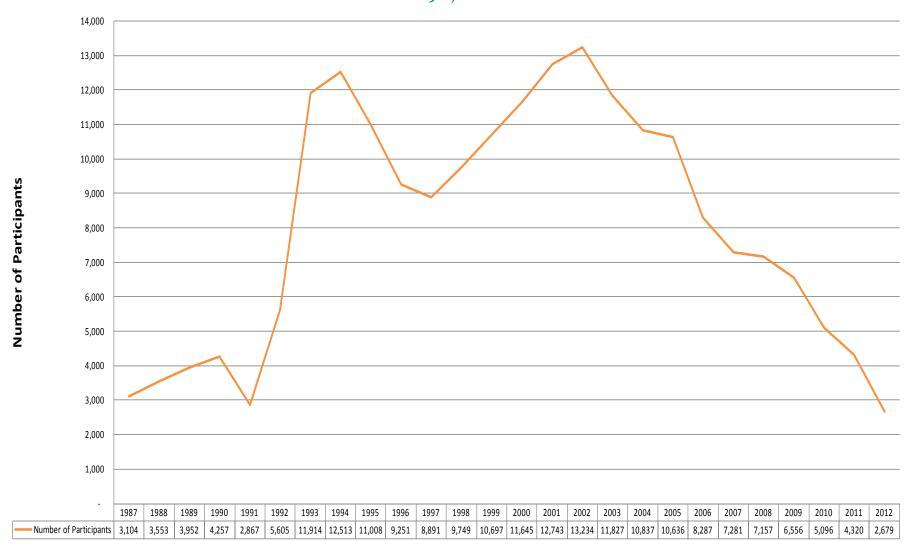
#### PARTICIPATION IN WGL's LOW-INCOME RESIDENTIALESSENTIALSERVICE (RES) PROGRAM 1987-2012



Number of Participants

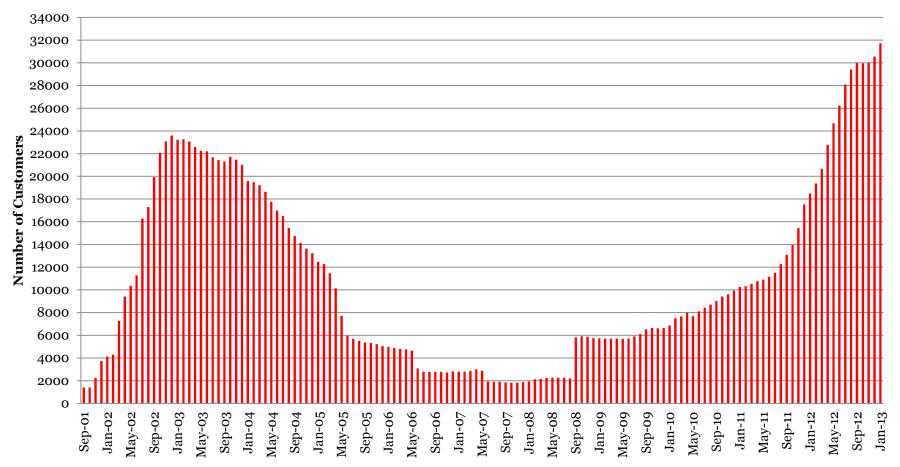
Source: WGL's and DC Energy Office's Reports filed in F.C. No. 840 and available on Public Service Commission of the District of Columbia's website at <a href="http://www.dcpsc.org">http://www.dcpsc.org</a>.

### PARTICIPATION IN THE LOW-INCOME ECONOMY II TELEPHONE PROGRAM 1987-2012



Source: C&P/Bell Atlantic/Verizon and DC Energy Office's Reports, filed in F.C. No. 827 and available on Public Service Commission of the District of Columbia's website at <a href="http://www.dcpsc.org">http://www.dcpsc.org</a>.

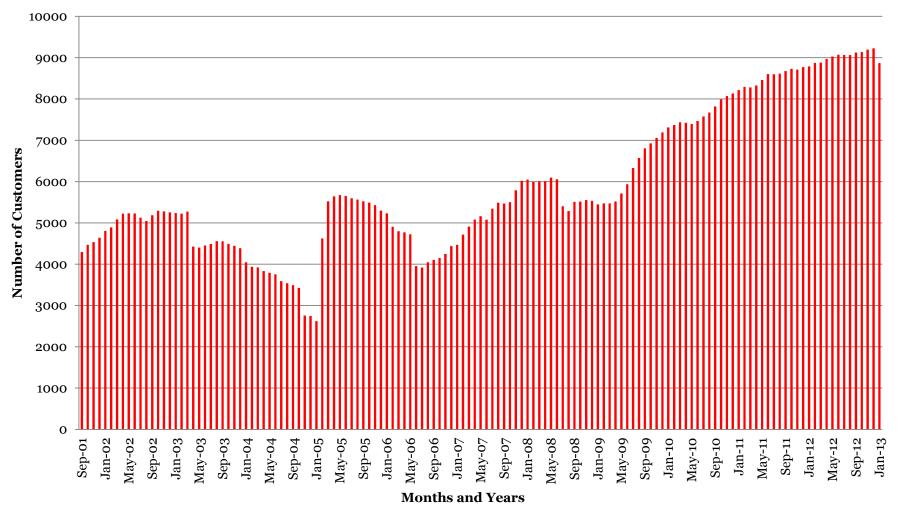
# RESIDENTIAL ELECTRICITY CUSTOMERS WHO CHOSE AN ALTERNATIVE GENERATION SUPPLIER 2001-2013



#### **Months and Years**

Source: Pepco's monthly market monitoring reports filed in F.C. No. 945 and available on Public Service Commission of the District of Columbia's website at <a href="http://www.depsc.org">http://www.depsc.org</a>.

# COMMERCIAL ELECTRICITY CUSTOMERS WHO CHOSE AN ALTERNATIVE GENERATION SUPPLIER 2001-2013



Source: Pepco's monthly market monitoring reports filed in F.C. No. 945 and available on Public Service Commission of the District of Columbia's website at <a href="https://www.dcpsc.org">www.dcpsc.org</a>.

## **ELECTRIC RATE COMPARISON: PEPCO vs. WGES and PES**

2001-2013 (cents per kWh)



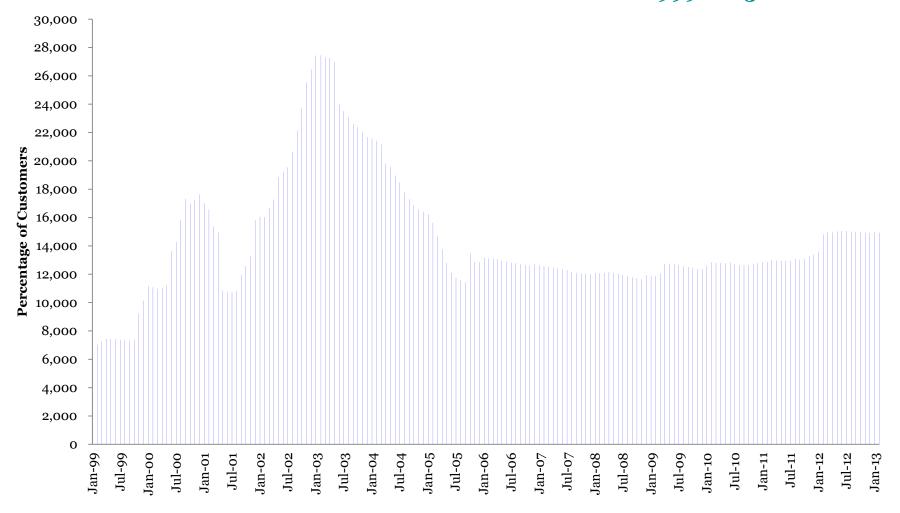
#### **Months and Years**

**WGES – Washington Gas Energy Services** 

**PES – Pepco Energy Services** 

Source: Electric customer choice data available on Public Service Commission of the District of Columbia's website at <a href="http://www.dcpsc.org">http://www.dcpsc.org</a>.

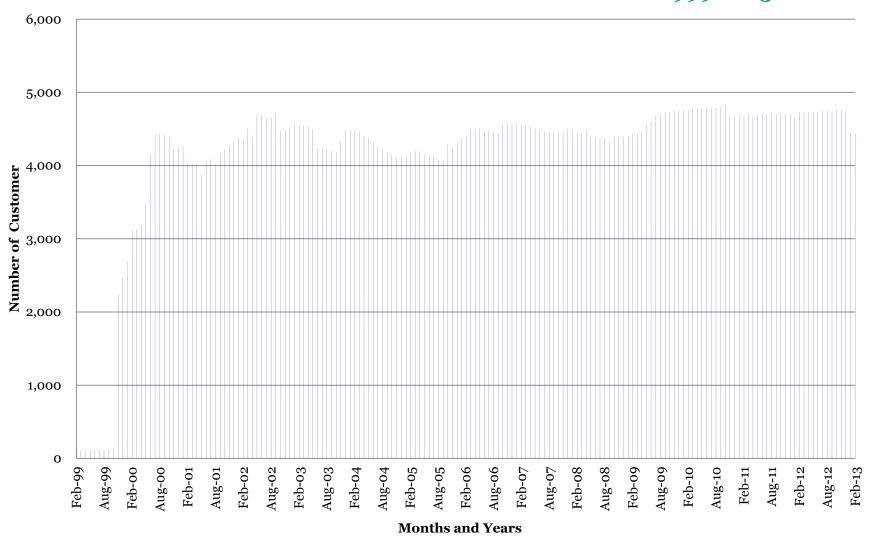
### RESIDENTIAL NATURAL GAS CUSTOMERS WHO CHOSE AN ALTERNATIVE COMMODITY GAS SUPPLIER 1999-2013



#### **Months and Years**

Source: WGL's monthly market monitoring reports filed in GT 96-2 and available on Public Service Commission of the District of Columbia's website at <a href="http://www.dcpsc.org">http://www.dcpsc.org</a>.

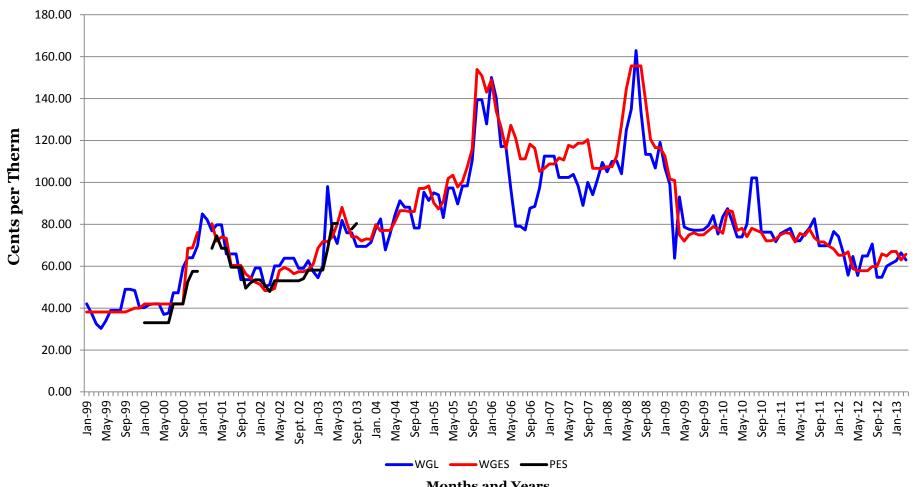
### COMMERCIAL NATURAL GAS CUSTOMERS WHO CHOSE AN ALTERNATIVE COMMODITY GAS SUPPLIER 1999-2013



Source: WGL's monthly market monitoring reports filed in GT 96-2 and available on Public Service Commission of the District of Columbia's website at <a href="http://www.dcpsc.org">http://www.dcpsc.org</a>.

#### **COMMODITY GAS RATES:** WGL vs WGES and PES 1999-2013

(cents per therm)



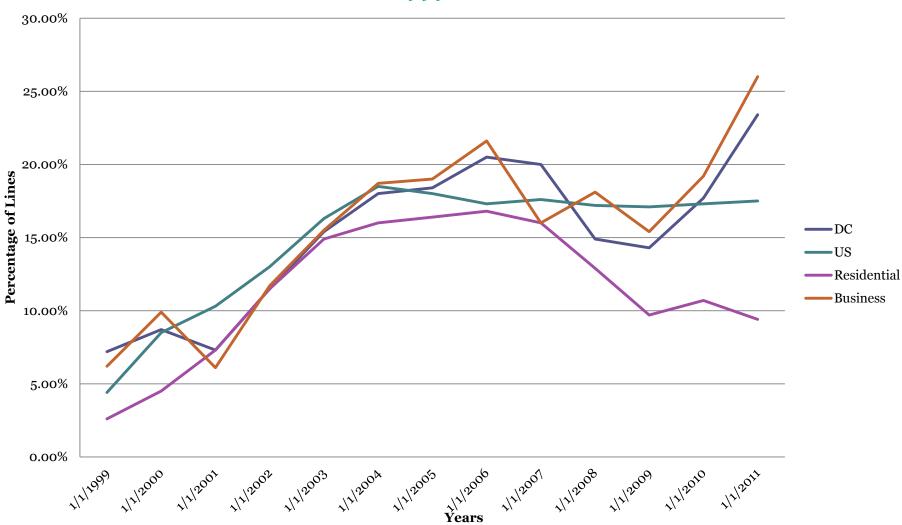
**Months and Years** 

WGES - Washington Gas Energy Services

PES - Pepco Energy Services

Source: Natural gas customer choice data available on Public Service Commission of the District of Columbia's website at http://www.dcpsc.org.

#### CLECS' SHARE OF LINES 1999-2011



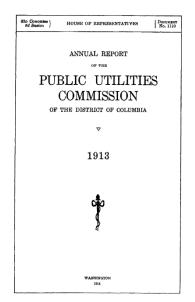
Source: DC PSC Annual Reports from 2002 to 2011 available on PSC's website at www.dcpsc.org.

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### EDUCATING AND INFORMING THE PUBLIC

1913 - 2013

- Annual Reports
- Mailed Notices to Citizen Groups
- Meetings with Civic Groups
- Community Hearings
- Fact Sheets and Brochures
- District Government Television
- Radio Ads
- Joint Utility Discount Day (JUDD)
- Take It To the Streets Campaign
- Videos
- Website
- Press Releases
- Media Streaming
- Mobile App







## Public Service Commission of the District of Columbia

Public Service for a Century

#### THANK YOU CREDITS!

Office of Commission Secretary Marvin Briggs, Carmen Davis, Stacey Durham, Alphonzo Harris,

Brinda Westbrook-Sedgwick, Christopher Starks, Dorothy Wideman-

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**Damon Patterson** 

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Dr. Grace Hu Felix Otiji

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Office of the Commissioner Joanne Doddy Fort